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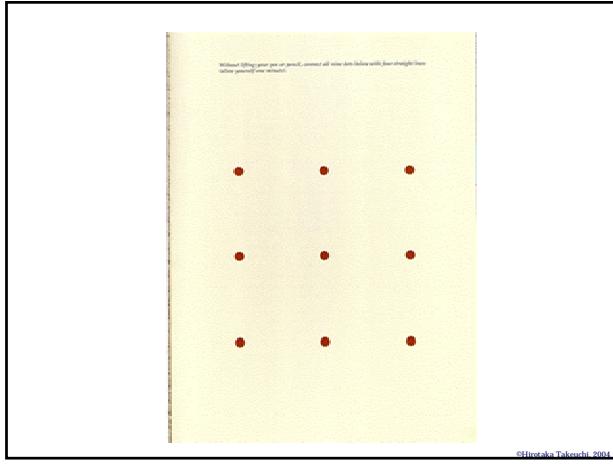
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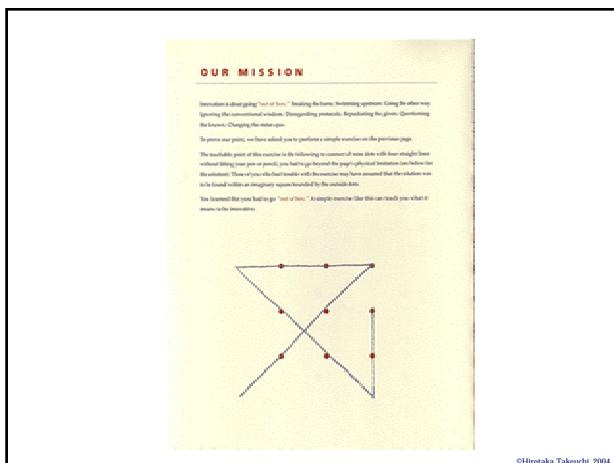
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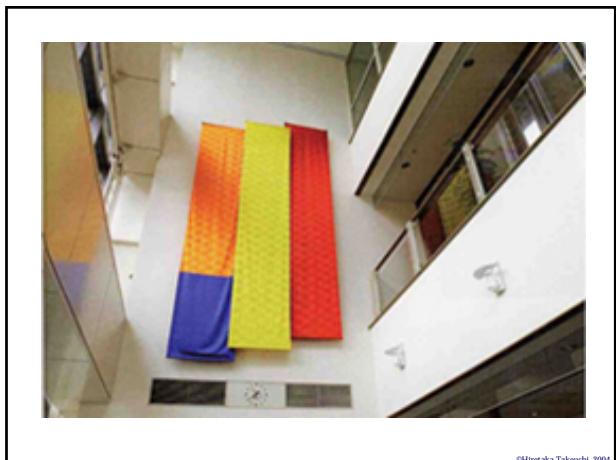
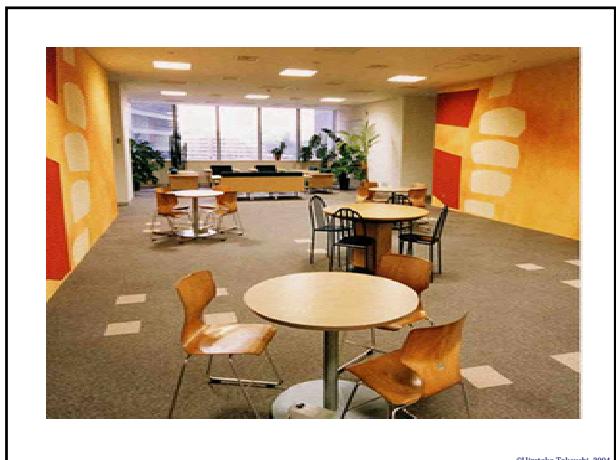


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Countries/regions represented at Hitotsubashi ICS' MBA program

| Asia and Oceania |             |
|------------------|-------------|
| Australia        | Malaysia    |
| Bhutan           | Mongolia    |
| Cambodia         | Myanmar     |
| China            | Philippines |
| India            | Singapore   |
| Indonesia        | Taiwan      |
| Japan            | Thailand    |
| Korea            |             |

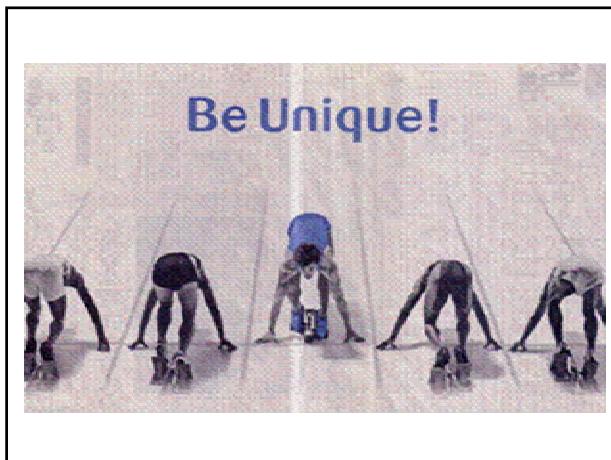
  

| The Americas |        |
|--------------|--------|
| Canada       | Mexico |
| Costa Rica   | U.S.A. |
| Honduras     |        |

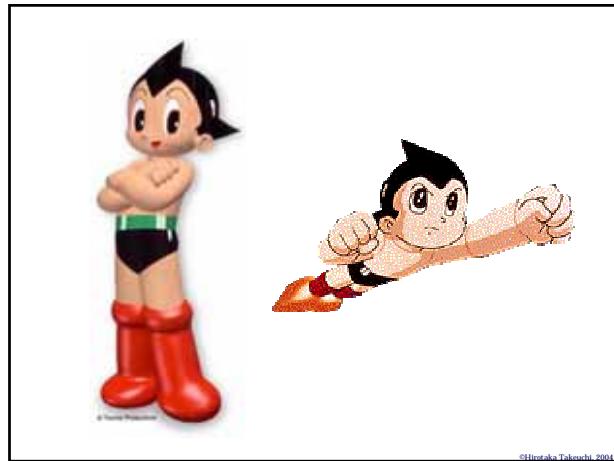
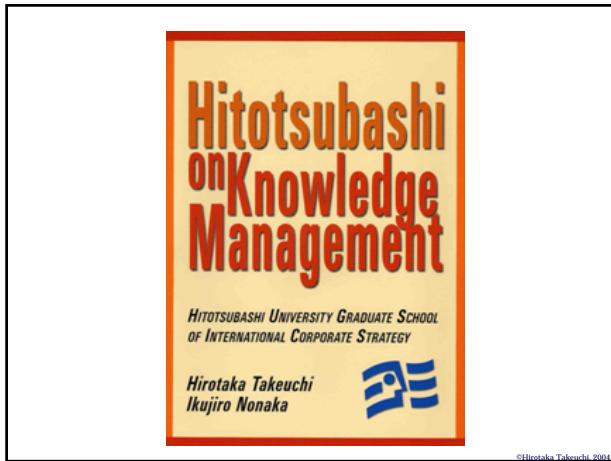
  

| Europe and Africa |            |
|-------------------|------------|
| Finland           | Russia     |
| Germany           | U.K.       |
| Holland           | Uzbekistan |
| Madagascar        |            |

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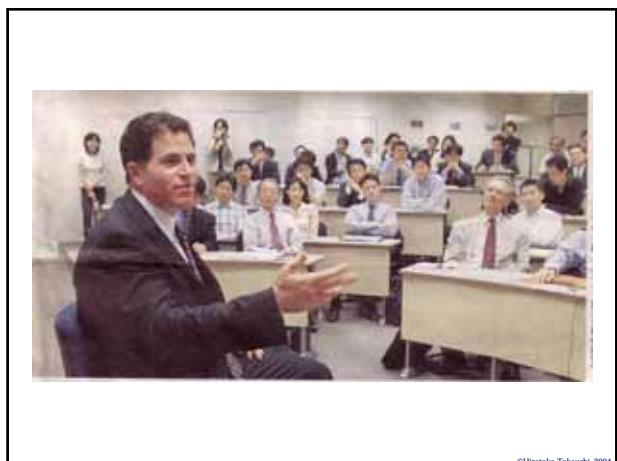
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■ アンサンブル合奏

### 指揮者なし管弦楽団に経営の極意学ぶ

指揮者なしオーケストラから日本の音楽は新しい上級している。  
一橋大学アートコミュニケーション芸術研究科教授(以下、は)。このほど発刊した著書『オーケストラ内壁曲目をめぐる』(以下、は)によると、同記述の建設ノリツクを小説空間にこう表現すればよい』(参考と名物空間を記載した)。読者の能力をリード・シェア、創造性、将来者意識などを極めて空間的視覚言語を用いて表現する。オーケストラ内壁曲目をめぐる』(以下、は)によると、オーケストラのトレーニング連絡会と同様に、オーケストラのパフォーマンスと比較しながら、オーケストラの創造力では、どのようには高いアートホールを選び、曲作りを通していかに音楽表現力を鍛錬、向かひを磨き音楽の工場として育て歩いていったか。(高井 譲)

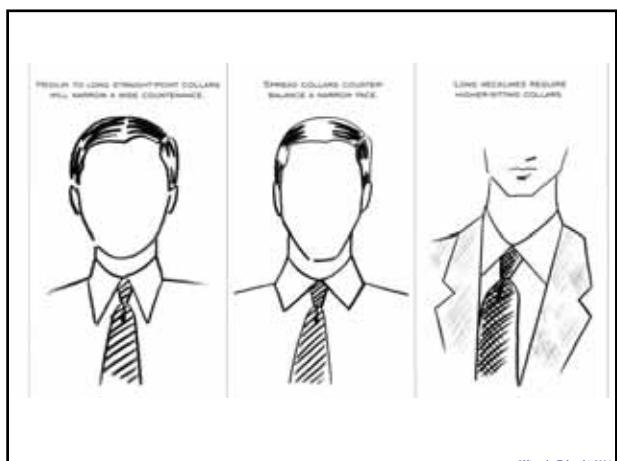
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**一橋大**

**役員になる前に経営学を**

**部長級対象博士コース**

（略）

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**一橋ICS**

**MBA 戦略 講座**

【第1回】  
クラスターから得られる  
事業戦略の新しい視点

（略）

石倉洋子  
（略）

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**一橋ICSフォーラム**

**「経済」「技術」「経営」  
日本の先端的な役割**

（略）

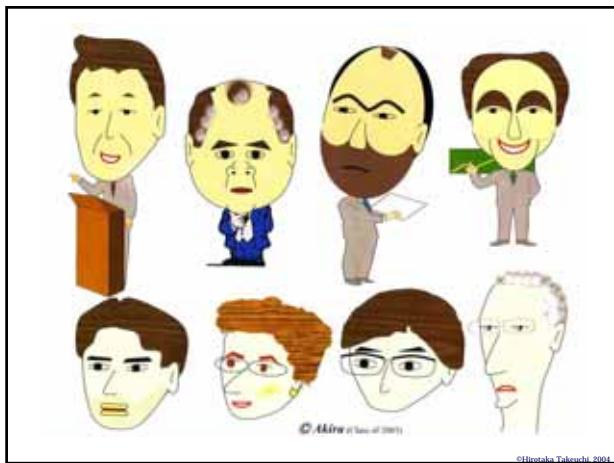
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**国内MBA取得者が次に行きたい国内MBAベスト10**

| コース名                             | 総点数 | 主なコメント |
|----------------------------------|-----|--------|
| 一橋大学大学院                          | 111 | （略）    |
| 慶應義塾大学大学院                        | 103 | （略）    |
| 一橋大学大学院<br>MBA2004               | 46  | （略）    |
| 神戸大学大学院<br>経営MBA                 | 44  | （略）    |
| 早稲田大学大学院<br>アフリカ地域研究             | 29  | （略）    |
| 国際大学大学院<br>国際MBA                 | 24  | （略）    |
| プロビース・英国资立レスター大学<br>MBA(英語プログラム) | 18  | （略）    |
| 多摩大学大学院<br>MBA                   | 12  | （略）    |
| 筑波大学大学院<br>MBA                   | 11  | （略）    |
| 茨城大学大学院<br>CCPM-MBA              | 9   | （略）    |

関西からは神戸が4位に  
取締役が就任する国内MBAはこれだ

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● Fall 2004 Semester

Foundation Course [3W] (Fri), 3W4 (Mon), 3W5 (Tue), 3W6 (Wed) [N. Shima]

| TIME  | MON  | TUE  | WED   | THU   | FRI                                 | FRI/SAT |
|---|--|--|---|---|-------------------------------------|---------|
| 10:15 ~<br>11:45<br>(M. Takeuchi)<br>(T. Nakao) | Competitive Strategy<br>Knowledge Management<br><i>(T. Ishikura)</i>                     | Problem Solving Skills<br><i>(T. Ishikura)</i> | Competitive Strategy<br><i>(M. Takeuchi)</i>        | Knowledge Management<br><i>(T. Nakao)</i>       |                                     |         |
| 12:45 ~<br>13:45<br>(C. Aben/one)               | Organizational Behavior<br><i>(T. Fujisawa)</i>  | Marketing<br><i>(C. Aben/one)</i>              | Accounting & Business Valuation<br><i>(Ko-Niwa)</i> | Organizational Behavior<br><i>(C. Aben/one)</i> | Marketing<br><i>(T. Fujisawa)</i>   |         |
| 14:45 ~<br>15:45<br>(K. Abe)                    | Corporate Finance<br>Data Analysis & Decision Making<br><i>(M. Nakao)</i>                | Operations Management<br><i>(M. Nakao)</i>     | Corporate Finance<br><i>(M. Nakao)</i>              | Problem Solving Skills<br><i>(T. Ishikura)</i>  | Special Topics: Japanese Culture*** |         |
| 16:15 ~<br>17:45                                | Business Skills for Success:<br>Writing for Success!<br><i>(R. Davies/<br/>I. Okuda)</i> |  |   |   |                                     |         |

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● Spring I Semester (March 28 – May 25, 2005) (Tentative)

| Improve Times                                   | TIME                              | MON  | TUE  | WED  | THU   | FRI   |
|---|-----------------------------------|--|--|--|---|---|
| Field Study<br>(Elective)                       | 8:30 ~<br>10:00<br>(T. Wang)      | Supply Chain Management<br>(Elective)<br>(T. Wang)   | Applied Microeconomics<br>(Elective)<br>(T. Takeuchi)        | Corporate Restructuring<br>(Elective)<br>(T. Takeuchi)       | Supply Chain Management<br>(Elective)<br>(T. Wang)  | Applied Microeconomics<br>(Elective)<br>(D. Stachan)  |
| M. Shima<br>F. Asano<br>F. Shima<br>F. Shima    | 10:15 ~<br>11:45<br>(C. Aben/one) | Methodology<br><i>(C. Aben/one)</i>                  | Corporate Governance<br>(Elective)<br>(T. Shima)             | Entrepreneurship<br>(M. Kurose)                              | Methodology<br><i>(C. Aben/one)</i>   | Corporate Governance<br>(Elective)<br>(N. Shima)  |
| B. Watanabe<br>B. Shima<br>B. Shima<br>B. Shima | 12:45 ~<br>13:45<br>(E. Goto)     | Organizational Capability<br>(Elective)<br>(E. Goto) | Innovation Strategy<br>(Elective)<br>(E. Goto)               | Organizational Capability<br>(Elective)<br>(E. Goto)         | Innovation Management<br>(Elective)<br>(E. Goto)  |   |
| G. Parasuraman<br>(Elective)                    | 14:15 ~<br>15:45<br>(T. Nakao)    | Negotiation<br><i>(T. Nakao)</i>                     | Int'l. Admin. Marketing<br>(Elective)<br>(T. Nakao)          | Global Citizenship<br><i>(T. Nakao)</i>                      | Negotiation<br><i>(T. Nakao)</i>  | Int'l. Admin. Marketing<br>(Elective)<br>(T. Nakao)   |
|   | 16:15 ~<br>17:45                  |  | Microeconomics of Competition<br>(Elective)<br>(T. Ishikura) | Microeconomics of Competition<br>(Elective)<br>(T. Ishikura) | Business Skills for Success: Interviewing and Presentation Skills<br>(Elective)*<br>(R. Davies/<br>R. Davies) | Special Topics: Japanese Economy and Business**<br>(Elective)<br>(M. Abe/T. Tokunaga/<br>R. Davies) |

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● Spring II Semester (May 30 – July 29, 2005) (Tentative)

| TIME  | MON  | TUE   | WED  | THU   | FRI   |
|---|--|---|--|---|---|
| 8:30 ~<br>10:00<br>(T. Takeuchi/D. Stachan) | Service Management<br>(Elective)<br>(T. Takeuchi)    | Entrepreneurial Finance & Private Equity<br>(Elective)<br>(T. Takeuchi) | Corporate Restructuring<br><i>(T. Takeuchi)</i>      | Service Management<br>(Elective)<br>(T. Takeuchi)                 | Entrepreneurial Finance & Private Equity<br>(Elective)<br>(T. Takeuchi)                           |
| 10:15 ~<br>11:45<br>(T. Abe)                | Investments<br>(Elective)<br>(T. Abe)                | Government & Business<br>(Elective)<br>(T. Shima)                       | Entrepreneurship*<br>(M. Kurose)                     | Investments<br>(Elective)<br>(T. Abe)                             | Government & Business<br>(Elective)<br>(T. Shima)   |
| 12:45 ~<br>13:45<br>(C. Aben/one)           | Brand Management<br>(Elective)<br>(C. Aben/one)      | Business Architecture<br>(Elective)<br>(C. Aben/one)                    | (10:15-12:30)  | Brand Management<br>(Elective)<br>(C. Aben/one)                   | Business Architecture<br>(Elective)<br>(C. Aben/one)  |
| 14:45 ~<br>15:45<br>(T. Shima)              | Management of Technology<br>(Elective)<br>(T. Shima) | Competence for Innovation<br>(Elective)<br>(T. Shima)                   | Management of Technology<br>(Elective)<br>(T. Shima) | Principles for Sustainable Management<br>(Elective)<br>(T. Shima) | Business Economics and Info<br>(Elective)<br>(T. Shima)   |
| 16:15 ~<br>17:45<br>(T. Nakao)              | Global Manager<br>(Elective)<br>(T. Nakao)           | Microeconomics of Competition<br>(Elective)*<br>(T. Ishikura)           |  | Global Manager<br>(Elective)<br>(T. Nakao)                        | Special Topics: Japanese Economy and Business<br>(Elective)<br>(M. Abe/T. Tokunaga/<br>R. Davies) |

\*Required for VLP students.

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